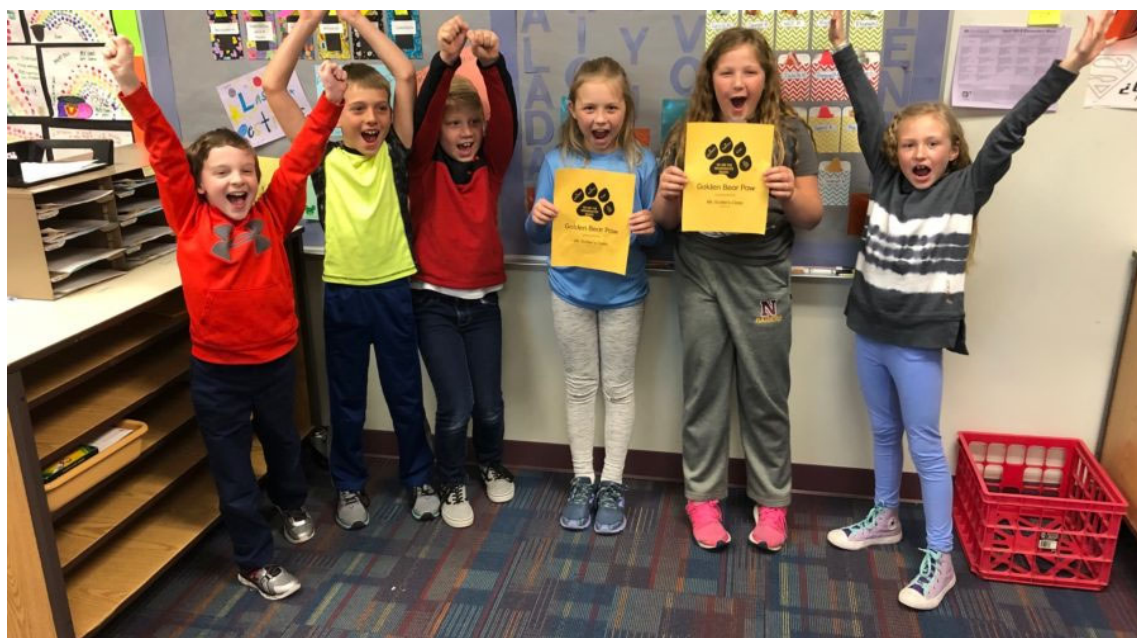




PROPOSED 2020-21 BUDGET BOOK



“Delivering educational excellence that empowers all learners to engage in our dynamic world.”

NORTHFIELD PUBLIC SCHOOLS
INDEPENDENT SCHOOL DISTRICT 659
BOARD OF EDUCATION

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SUPERINTENDENT OF SCHOOLS

Dr. Matt Hillmann, Ed.D.

This document was prepared by the Finance Department of Northfield Public Schools

www.northfieldschools.org

OUR VISION

We will prepare *every* student for lifelong success within a world-class learning environment with a commitment to community partnerships and sustainability.

OUR MISSION

The mission of Northfield Public Schools is to deliver educational excellence that empowers all learners to engage in our dynamic world.

OUR BELIEFS

- **Public Education**
We believe that public education is the foundation of our democratic republic.
- **Shared Responsibility**
We believe that education is the collective responsibility of our students, families, schools and communities.
- **Learning**
We believe that everyone can learn and has unique gifts and talents that must be nurtured and valued. We believe that learning is a lifelong, multi-faceted process that involves more than academics.
- **Decision-Making**
We believe decisions must be based on the district’s mission and beliefs and relevant sources of information. We believe in an open decision-making process that invites honest dialogue.
- **Learning Environment**
We believe that everyone in our schools has the right to a positive learning environment that provides physical, emotional and intellectual safety, and nurtures mutual respect, responsibility and rigor.
- **Diversity**
We believe that all learners have a right to equitable access to educational opportunities.

OUR STRATEGIES

- **Quality Education**
We will hire and retain highly qualified educators and provide them with ongoing support and training to deliver high quality instruction that meets the unique needs of all learners.
- **Communications/Partnerships**
We will build and strengthen bridges of open communication that engage staff, students, families and communities as effective partners in education.
- **Stewardship**
We will consistently demonstrate good stewardship by analyzing information, prioritizing needs and managing our financial, physical and human resources to support our mission.
- **Curricular Outcomes**
We will implement a consistent, comprehensive and challenging set of curricular outcomes that reach and engage all learners.
- **Climate**
We will create and strengthen an environment that fosters mutual respect, responsibility and rigor, and ensures the right to physical, emotional and intellectual safety for every person.
- **Diversity**
We will implement plans and practices that foster full participation by all learners and that address issues that include, but are not limited to, race, gender, culture, religion, sexual orientation, language, disabilities and socio-economic factors.

<u><i>Ongoing Priorities</i></u>	<u><i>Near-Term Priorities</i></u>
<ul style="list-style-type: none"> • Prioritize recruiting and retaining diverse staff. • Robust core subject instruction. 	<ul style="list-style-type: none"> • Building and fostering relationships – commitment to social/emotional health for all. • Develop a long-term solution that allows for reasonable class sizes while maintaining financial stability. • Spaces that are modern, innovative, creative and flexible. • Equitable opportunities and support for all career and college paths.

April 13, 2020

Board of Education
Independent School District 659
Northfield, MN

It is with pride I submit and recommend the proposed budgets for the 2020-21 school year. This budget document is one of our primary tools to present summarized and transparent financial information to the Board, our employees and the community. This report includes our Operating and Proprietary funds with an emphasis on the General Fund. This document provides a cohesive report for all of the budgets presented over the past few months.

The purpose of a budget is to quantify the strategic plan and programming choices we have made as a District. It is a guide for the Board of Education to authorize the Administration to fulfill the vision and mission of the District each day. In December, a revised budget that includes more accurate enrollment data, finalized employment contracts and a complete analysis of the 2020 legislative session will be presented. In January 2020, the Board received a five-year financial forecast. That forecast included assumptions and parameters used to set the framework for the 2020-21 budget planning process.

Seventy percent of the District's total funding comes from the State of Minnesota and it is essential that we recognize and understand the inadequate funding strategies the legislature employs. The Northfield community has been a tireless supporter of our schools. Their unwavering support and commitment to our students is deeply appreciated. The combination of declining enrollment and chronic underfunding from the State will require the District to facilitate a budget realignment process this fall to ensure a balanced budget moving forward.

In addition to our current budget forecast, I must note that the impacts related to the COVID-19 mandates will have a significant impact on our budget for the remainder of this year as well as the 2020-21 school year. Northfield Public Schools is in a strong position to implement the mandates the State has enacted. As more information becomes available, I will update the Board of Education, our employees and our community.

We strive daily to implement the District's strategic plan, mission and values to operate efficiently and effectively while continuing to provide a world-class learning environment. We consistently demonstrate good stewardship by analyzing information, prioritizing needs and managing our financial, physical and human resources to support Northfield Public Schools.

Sincerely,



Val Mertesdorf
Director of Finance

BUDGET DEVELOPMENT CALENDAR

November 25	Auditors presented results of 2018-19 financial audit.
December 9	School Board reviewed and approved 2019-20 revised General Fund budget as well as certified the 2019 Payable 2020 Tax Levy.
January 13	School Board presented with five-year financial forecast and 2020-21 proposed budget calendar.
January 27	School Board presented with proposed Operating Capital and Long Term Facilities Maintenance budget.
February 10	School Board adopted resolution requiring the administration to make recommendations for additions and reductions in programs and adding or discontinuing positions. School Board presented with proposed budgets for Debt Service Fund and Internal Service Fund.
February 24	School Board adopted the proposed Capital and Long Term Facilities Maintenance budget. School Board presented with proposed budgets for Child Nutrition and Community Services.
March 9	School Board presented with proposed budgets for the General Fund and Building Construction Fund.
April 13	School Board adopts the 2020-21 Proposed Budgets for all funds.
April 27	School Board adopted the necessary resolutions relating to General Fund program and staffing changes for 2020-21.

STUDENT ENROLLMENT

Minnesota funds the majority of its K-12 programs through a complex formula applied to the number of students attending each school. For most funding programs, the pupil count, known as adjusted pupil units (APU) is used to determine school revenue amounts.

DETERMINING PUPIL UNITS

There are three steps involved in calculating the APUs that are used in most of the K-12 funding formulas.

1. Average Daily Membership (ADM): Students are counted in average daily membership. Average daily membership is the count of resident students membership days divided by instructional days. Excused absences from school (for things such as illness, etc.) do not reduce a school district's ADM.
2. Adjusted Average Daily Membership (AADM): The ADM student count is adjusted to reflect only the students actually served by the district. Each district's pupil count is reduced by the number of students leaving the district to attend a charter school or through open enrollment and increased by the number of students entering the district from another district.
3. Adjusted Pupil Units (APU): Each student is weighted by grade level according to the weights listed in the table below. The different weights are intended to reflect differing educational costs across the grade levels. The K-12 funding formulas are multiplied by the AADM to calculate the District's revenue.

	Pre-KG	KG Disabled	KG	1-3	4-6	7-12
2020-21	1.0	1.0	1.0	1.0	1.0	1.2

ENROLLMENT PROJECTIONS

Over the past nine years, the District’s enrollment has increased steadily. The 2019-20 school year is our first year of projected declining enrollment. The District anticipates that the total number of students will begin declining over the next couple of years. We are expecting a decline in our elementary enrollment and an increase in our secondary enrollment. This is consistent with the results of the demographic study that was completed in 2014.

The October 1, 2019 enrollment numbers were included with historical data to calculate the current enrollment forecast which was prepared using the traditional cohort survival technique and weighting these results to favor more recent years. The following table represents the 2020-21 student enrollment projection. The bottom table includes historical enrollment counts and the longer range forecast for additional context.

2020-21 Projected Average Daily Membership (ADM)					
Pre-KG	KG (incl. HK)	1-3	4-6	7-12 (incl. ALC)	Total
38.2	238.5	759.7	862.3	2,090.2	3,988.8

Enrollment History and Projection							
Year	Pre-K	KG	1-3	4-6	7-12	Total	APU
2009-10	41.3	260.7	807.1	821.8	1,880.5	3,811.3	4,431.3
2010-11	37.5	239.7	795.0	843.0	1,865.8	3,781.0	4,405.2
2011-12	40.2	256.0	810.1	840.8	1,851.6	3,798.6	4,416.1
2012-13	40.1	267.6	796.2	875.1	1,838.5	3,817.5	4,424.9
2013-14	30.1	223.6	826.9	853.1	1,885.2	3,818.9	4,459.1
2014-15*	24.5	266.4	816.0	862.9	1,899.5	3,869.3	4,249.2
2015-16	32.3	250.2	841.7	865.5	1,932.6	3,922.3	4,308.9
2016-17	40.6	246.9	825.6	906.7	1,976.6	3,996.4	4,391.7
2017-18	39.3	273.0	807.1	922.9	2,001.8	4,044.1	4,444.5
2018-19	41.2	248.4	797.6	911.0	2,051.8	4,050.0	4,460.4
2019-20#	39.0	243.5	759.9	888.8	2,070.4	4,001.5	4,415.6
2020-21#	38.2	238.5	759.7	862.3	2,090.2	3,988.8	4,406.8
2021-22#	39.0	243.8	738.4	844.9	2,087.5	3,953.7	4,371.2
2022-23#	43.6	272.5	732.5	811.7	2,079.1	3,939.4	4,355.2

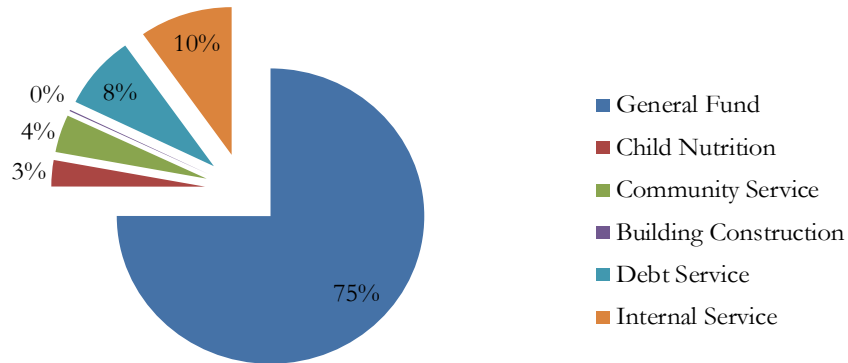
PROPOSED 2020-21 BUDGET SUMMARY OF ALL FUNDS

	July 1, 2020 Projected <u>Fund Balance*</u>	FY 2021 <u>Revenues</u>	FY 2021 <u>Expenditures</u>	June 30, 2021 Projected <u>Fund Balance*</u>
General Fund**	\$ 16,402,576	\$ 57,860,302	\$ 60,727,299	\$ 13,535,579
Child Nutrition	\$ 482,424	\$ 2,220,244	\$ 2,433,320	\$ 269,348
Community Service	\$ 329,236	\$ 3,187,661	\$ 3,224,378	\$ 292,519
Building Construction	\$ 8,211,732	\$ 105,134	\$ 8,316,866	\$ -
Debt Service	\$ 2,582,500	\$ 6,210,807	\$ 7,264,675	\$ 1,528,632
Internal Service	\$ 5,672,256	\$ 7,547,782	\$ 8,090,343	\$ 5,129,695

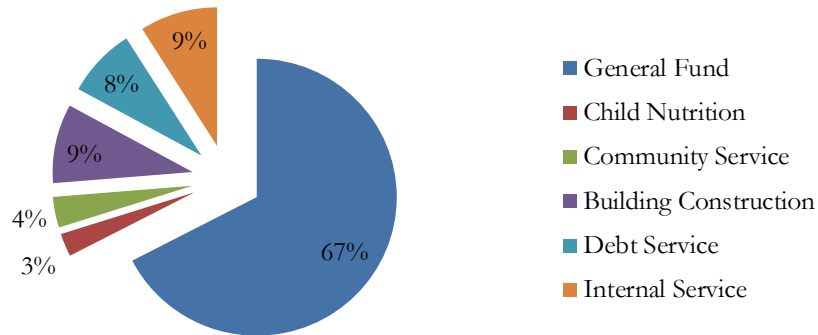
* Beginning and ending fund balance includes restricted funds

**General Fund includes Capital and Long Term Facility Maintenance funds.

2020-21 Budget Resources All Funds



2020-21 Budget Expenditures All Funds



GENERAL FUND

The General Fund accounts for the primary operations of the District, including educational and instructional support services to students from Kindergarten through twelfth grade, pupil transportation and capital outlay. The proposed 2020-21 general fund budget includes student activity accounts and our scholarship activity due to GASB 84.

Preliminary budget assumptions include an increase in revenue of approximately 1.6%. The District receives 70% of its revenue from the State of Minnesota. We know the District will be receiving a 2% increase in our basic per pupil formula revenue. Declining enrollment is one of the most significant financial challenges we face. Seventy-five percent of our revenue is enrollment based formulas. We are projecting an increase in special education funding, and some minor changes with our local and federal sources.

Projected expenditures are represented with an aggregate increase of 5.46%. This includes a projected increase of 3.2% in salaries, 4.3% in benefits and an 8.4% increase in non-salary and other operating expenditures. The non-salary increase is directly related to the addition of the student activity account and scholarship accounts. Both of these programs will have a separate fund balance account that will not impact our regular general fund operating expenditures.

We would be remiss in not mentioning the significant impact the response to COVID-19 has and will continue to have for our district. The budget presented in March was done before the State of MN declared a peacetime emergency. We know the impacts to all of our budgets will be significant but nearly impossible to quantify at this time. Please know that both the 2019-20 Revised Budget and the 2020-21 Proposed Budget could look very different in the coming months. We will do our best to keep the Board of Education, our employees and our community up to date as the situation progresses.

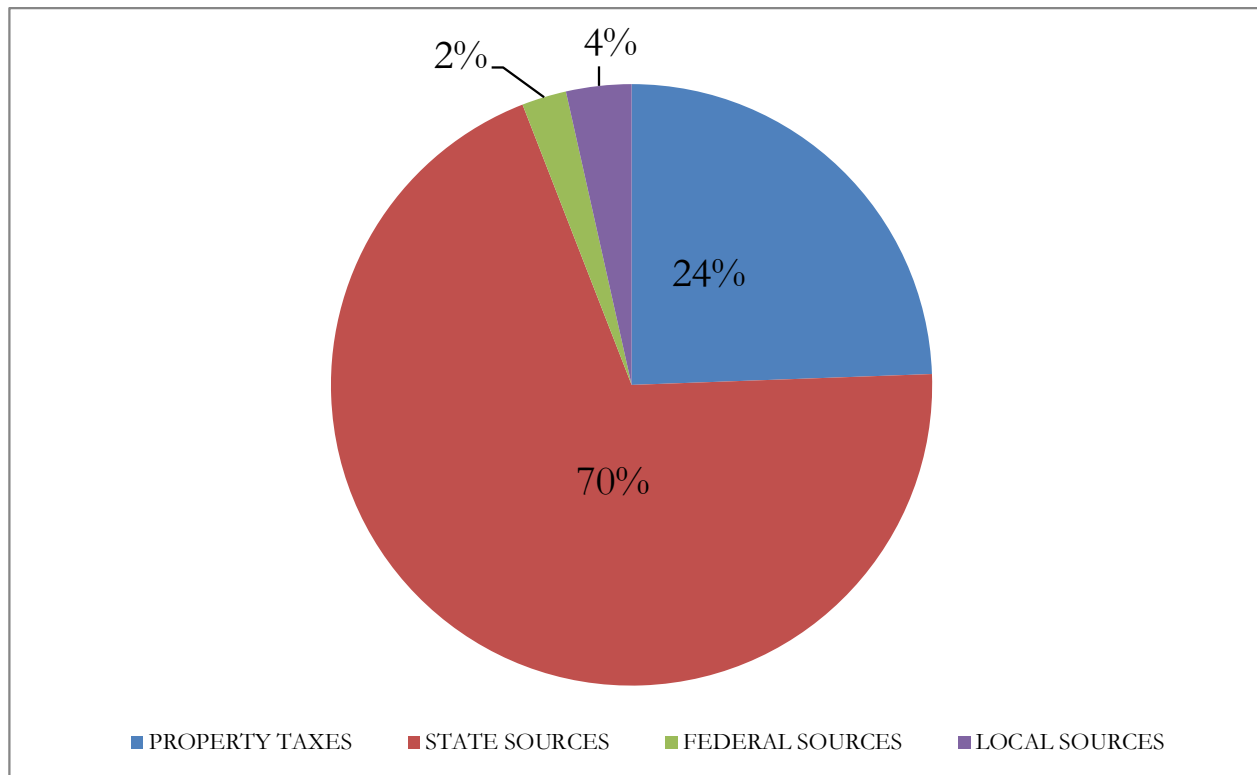
GENERAL FUND | FINANCIAL SUMMARY

	2017-18 Audit Results	2018-19 Audit Results	2019-20 Revised Budget	2020-21 Proposed Budget
REVENUE	\$ 50,434,607	\$ 55,557,466	\$ 56,972,099	\$ 57,860,302
EXPENDITURES	51,780,842	55,258,536	57,581,443	60,727,299
DIFFERENCE	(1,346,235)	298,930	(609,344)	(2,866,997)
BEGINNING FUND BALANCE	18,059,225	16,712,990	17,011,920	16,402,576
ENDING FUND BALANCE	\$ 16,712,990	\$ 17,011,920	\$ 16,402,576	\$ 13,535,579
RESTRICTED FUND BALANCE	\$ 6,039,390	\$ 6,221,250	\$ 6,336,159	\$ 4,236,929
UNRESTRICTED FUND BALANCE	\$ 10,673,600	\$ 10,790,670	\$ 10,066,417	\$ 9,298,650
PERCENTAGE OF EXPENDITURES	20.6%	19.5%	17.5%	15.3%

GENERAL FUND | REVENUE

	2017-18 Audit Results	2018-19 Audit Results	2019-20 Revised Budget	2020-21 Proposed Budget
PROPERTY TAXES	\$ 10,333,878	\$ 13,573,959	\$ 14,009,102	\$ 14,132,124
STATE SOURCES	37,193,504	38,699,985	39,328,004	40,310,185
FEDERAL SOURCES	1,384,171	1,501,946	1,319,715	1,389,715
LOCAL SOURCES	1,523,054	1,781,576	2,315,278	2,028,278
TOTAL	\$ 50,434,607	\$ 55,557,466	\$ 56,972,099	\$ 57,860,302

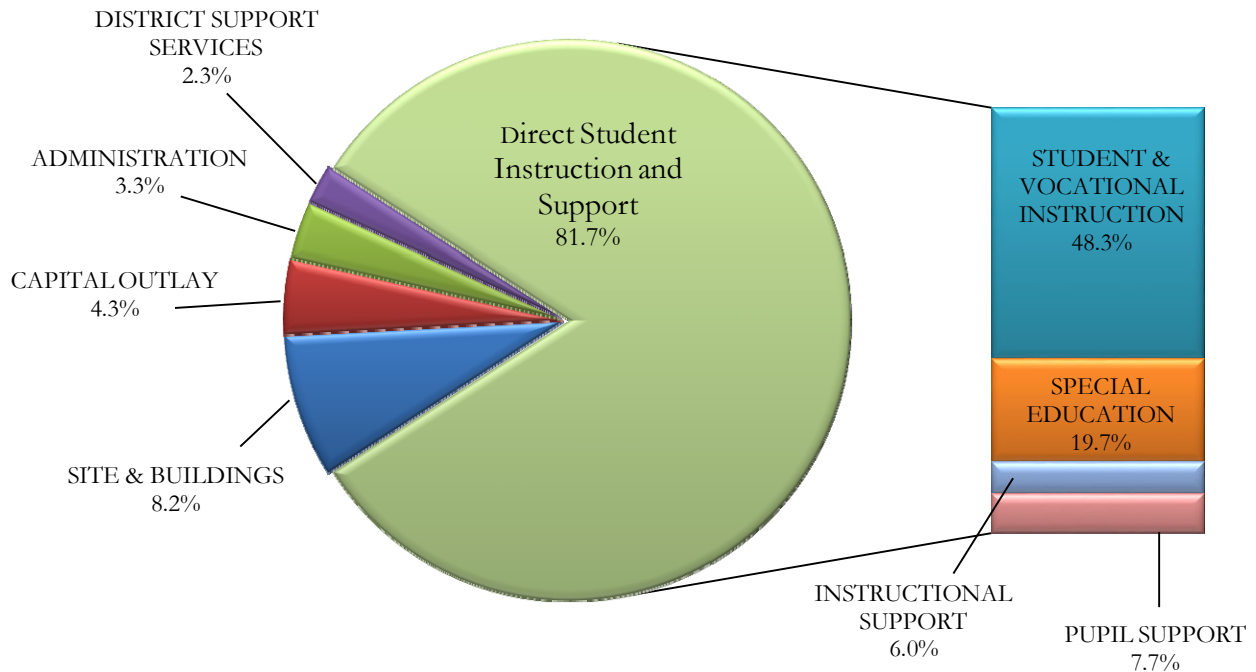
REVENUE BY SOURCE



GENERAL FUND | EXPENDITURES BY PROGRAM

- Student Instruction: \$40,930,192 (67.4%)**
 Includes costs associated with teaching students as well as co-curricular and extra-curricular activities from Kindergarten through twelfth grade. It also includes specialty programming such as special education, alternative education, English learner and compensatory programs.
- Student Support Services: \$9,069,273 (14.9%)**
 Includes costs associated with supporting students including transportation, media centers, guidance/counseling services, nursing services as well as the teaching and learning department.
- Site and Buildings: \$7,344,165 (12.1%)**
 Includes costs associated with operations, maintenance, repairs and remodeling of all facilities and grounds of the school district. This program category also includes the majority of our capital outlay expenditures.
- District Support Services: \$1,389,297 (2.3%)**
 Includes costs associated with services provided by the District Office such as human resources, finance, communications and other centralized office functions.
- Administration: \$1,994,372 (3.3%)**
 Includes costs associated with the district administration including the School Board, Superintendent and Principals.

2020-21 EXPENDITURES BY PROGRAM



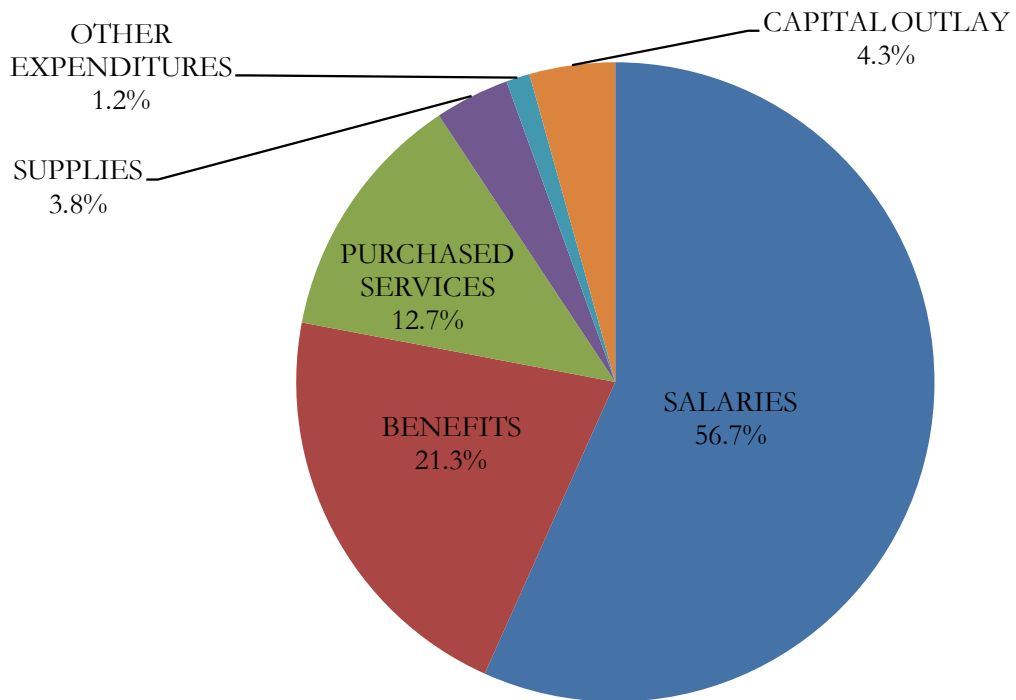
GENERAL FUND | EXPENDITURES BY PROGRAM (cont)

Student Instruction \$40,930,192 67.4%	Elementary Instruction	\$ 10,874,482
	Middle and High School Instruction	\$ 13,478,777
	Special Education	\$ 12,005,042
	Co-curricular and Extra-curricular Activities	\$ 2,173,228
	English Language Learners	\$ 1,186,472
	Title/Compensatory Programs	\$ 808,042
	Career and Technical Programs	\$ 404,149
Student Support Services \$9,069,273 14.9%	Instructional Support	\$ 735,592
	Curriculum and Development	\$ 370,726
	Educational Media	\$ 718,420
	Instructional Technology	\$ 1,765,859
	Guidance/Counseling	\$ 888,429
	Health Services	\$ 506,547
	Student Transportation	\$ 3,089,756
	Staff Development	\$ 701,787
Other Student Support	\$ 292,157	
Sites and Buildings \$7,344,165 12.1%	Operations and Maintenance	\$ 4,198,880
	Facilities	\$ 634,435
	Long Term Facilities Maintenance	\$ 2,362,950
	Property or Other Insurance	\$ 147,900
District Support Services \$1,389,297 2.3%	Finance Department	\$ 476,547
	Human Resources	\$ 399,541
	Administrative Technology	\$ 213,686
	General Administrative Support	\$ 117,696
	Communications and Assessment	\$ 157,452
Elections	\$ 24,375	
Administration \$1,994,372 3.3%	Office of Superintendent	\$ 391,730
	School Administration	\$ 1,547,551
	School Board	\$ 55,091
Total General Fund		\$ 60,727,299

GENERAL FUND | EXPENDITURES BY OBJECT

	2017-18 Audit Results	2018-19 Audit Results	2019-20 Revised Budget	2020-21 Proposed Budget
SALARIES	\$ 30,527,702	\$ 31,696,538	\$ 33,383,372	\$ 34,438,992
BENEFITS	11,052,719	11,827,205	12,383,336	12,918,802
PURCHASED SERVICES	6,389,640	6,966,379	7,373,867	7,708,198
SUPPLIES	1,955,919	1,895,713	2,234,076	2,296,019
OTHER EXPENDITURES	268,964	263,729	295,481	726,246
CAPITAL OUTLAY	1,585,898	2,608,972	1,911,311	2,639,042
TOTAL	\$ 51,780,842	\$ 55,258,536	\$ 57,581,443	\$ 60,727,299

2020-21 EXPENDITURES BY OBJECT



GENERAL FUND

OPERATING CAPITAL and LONG TERM FACILITIES MAINTENANCE

The primary source of operating capital revenue comes from local property taxes which includes the voter approved operating capital levy of \$750,000. The capital levy was renewed for another 10 years upon its expiration during the 2013-14 school year. Long Term Facilities Maintenance revenue is a combination of local levy and state aid. These funding sources have specific restrictions regarding what the district can purchase. Any unspent funds are kept in a restricted fund balance code for future purchases that meet the specifications.

	2017-18 Audit Results	2018-19 Audit Results	2019-20 Revised Budget	2020-21 Proposed Budget
Revenue Summary				
Operating Capital	\$ 792,921	\$ 802,794	\$ 774,061	\$ 807,741
Capital Projects Levy	750,000	750,000	750,000	750,000
Lease Levy	333,351	377,805	381,628	386,979
Long Term Facility Maintenance	1,298,962	1,553,688	1,540,798	1,474,621
Total Revenues	\$ 3,175,234	\$ 3,484,287	\$ 3,446,487	\$ 3,419,341
Expenditure Summary				
Leased Facility Space/Assessments	\$ 400,269	\$ 407,538	\$ 419,791	\$ 435,677
Lease Purchase Agreement	142,760	142,760	142,758	142,758
Building/Program Allocation	343,291	202,110	133,114	133,035
Textbooks/Digital Curriculum	112,891	137,597	186,000	200,000
Other Leases	519,145	521,604	519,145	544,016
Capital Committee Recommendations	269,150	532,602	740,690	521,560
Long Term Facility Maintenance	1,049,513	1,078,295	1,127,078	2,362,950
Total Expenditures	\$ 2,837,019	\$ 3,022,506	\$ 3,268,576	\$ 4,339,996
Fund Summary				
Beginning Balance	\$ 910,619	\$ 1,248,834	\$ 1,710,615	\$ 1,888,526
Revenue	3,175,234	3,484,287	3,446,487	3,419,341
Expenditures	2,837,019	3,022,506	3,268,576	4,339,996
Ending Balance	1,248,834	1,710,615	1,888,526	967,871
Operating Capital	\$ 556,454	\$ 542,842	\$ 307,033	\$ 274,707
Long Term Facility Maintenance	692,380	1,167,773	1,581,493	693,164
Ending Fund Balance	\$ 1,248,834	\$ 1,710,615	\$ 1,888,526	\$ 967,871

CHILD NUTRITION FUND

The Child Nutrition Fund is a self-sustaining fund whose mission is to provide quality nutritious meals that support the growth and development of our students to fuel their learning. Revenue comes from a variety of sources including state and federal funding, student and adult purchases, federal commodities, and grant dollars.

The majority of the budget is accounted for in labor and food costs. The budget includes an increase to meal prices. Meal prices have not been increased in four years due to the stewardship and management of the program. We will increase prices \$0.15.

The proposed budget shows a spend down of the fund balance. This was intentional due to a federal fund balance maximum that we are currently exceeding and working to strategically utilize. Continuous evaluation of food costs and direct labor hours per meal served will be the primary focus to ensure budget targets are met. The 2018-19 school year was challenging for the Child Nutrition department. We saw an unprecedented eleven weather related closures and a significant schedule change at our high school which resulted in decreased participation. The Child Nutrition team works tirelessly to provide creative solutions for our students to help increase participation.

	2017-18 Audit Results	2018-19 Audit Results	2019-20 Revised Budget	2020-21 Proposed Budget
Revenue Summary				
Local property Taxes	-	-	-	-
Tuition, fees and other	1,211,231	1,149,853	1,203,900	1,279,900
State Aids	122,320	108,710	100,000	112,312
Federal Aids	852,885	814,990	804,500	828,032
Total Revenues	\$ 2,186,436	\$ 2,073,553	\$ 2,108,400	\$ 2,220,244
Expenditure Summary				
Salaries and Wages	\$ 692,128	\$ 707,977	\$ 735,988	\$ 784,320
Benefits	314,953	321,081	346,566	352,174
Purchased Services	75,260	76,711	114,400	87,400
Food and Supplies	1,029,480	1,028,677	1,056,750	1,181,426
Equipment	38,477	23,932	90,000	28,000
Total Expenditures	\$ 2,150,298	\$ 2,158,378	\$ 2,343,704	\$ 2,433,320
Fund Summary				
Beginning Fund Balance	\$ 766,415	\$ 802,553	\$ 717,728	\$ 482,424
Revenue	2,186,436	2,073,553	2,108,400	2,220,244
Total Sources	2,952,851	2,876,106	2,826,128	2,702,668
Expenditures	2,150,298	2,158,378	2,343,704	2,433,320
Ending Fund Balance	\$ 802,553	\$ 717,728	\$ 482,424	\$ 269,348
Fund Balance Max	\$ 716,766	\$ 719,459	\$ 781,235	\$ 811,107
<i>Per the MDE, the Child Nutrition Department fund balance should not exceed 3 months average operating expenditures assuming a nine month operating year.</i>				

COMMUNITY SERVICE FUND

Northfield Public Schools Community Services focuses on lifelong learning, recreation and community involvement. We provide numerous opportunities and classes for all ages to develop skills, stay healthy and inspire creativity.

Our Early Childhood Family Education (ECFE) programs support parents in their role as their child's first and foremost teacher. Among our other Early Childhood Programs, Hand in Hand Preschool and Ventures childcare work together to prepare and support students in year-long learning. The budget for 2020-21 was developed with the goal of maintaining the necessary revenue generation and expenditure reductions in order to provide financial stability and good stewardship of resources. This is the third year of a proposed deficit and we are making incremental changes towards a balanced budget. The community services fund has sufficient fund balance to absorb the deficit responsibly.

	2017-18	2018-19	2019-20	2020-21
	Audit	Audit	Revised	Proposed
Revenue Summary	Results	Results	Budget	Budget
Local property Taxes	\$ 397,191	\$ 408,227	\$ 413,385	\$ 417,087
Tuition, fees and other	1,963,819	2,110,695	2,352,486	2,476,366
State Aids	318,248	326,602	291,378	294,208
Federal Aids	-	-	-	-
Total Revenues	\$ 2,679,258	\$ 2,845,524	\$ 3,057,249	\$ 3,187,661
Expenditure Summary				
Salaries and Wages	\$ 1,769,694	\$ 1,948,292	\$ 2,024,121	\$ 2,098,047
Benefits	514,000	564,676	600,845	613,654
Purchased Services	340,833	381,109	429,278	413,420
Supplies	95,259	89,072	101,378	84,850
Equipment	7,888	1,663	9,612	11,512
Other Expenditures	2,358	2,228	2,720	2,895
Total Expenditures	\$ 2,730,032	\$ 2,987,040	\$ 3,167,954	\$ 3,224,378
Fund Summary				
Beginning Fund Balance	\$ 632,231	\$ 581,457	\$ 439,941	\$ 329,236
Revenues	2,679,258	2,845,524	3,057,249	3,187,661
Total Sources	3,311,489	3,426,981	3,497,190	3,516,897
Expenditures	2,730,032	2,987,040	3,167,954	3,224,378
Ending Fund Balance	\$ 581,457	\$ 439,941	\$ 329,236	\$ 292,519

BUILDING CONSTRUCTION FUND

This fund is used to record all the operations of a district's building construction projects funded by the sale of bonds. The revenue consists of bond proceeds and interest earnings. Expenditures are construction related costs.

	2018-19 Audit Results	2019-20 Revised Budget	2020-21 Proposed Budget
Revenue Summary			
Bond Proceeds	\$ 41,309,238	\$ -	\$ -
Interest on Investments	244,356	669,655	105,134
Other Financing Sources	-	-	-
Total Revenues	\$ 41,553,594	\$ 669,655	\$ 105,134
Expenditure Summary			
Construction Costs	\$ 1,285,235	\$ 30,117,282	\$ 8,316,866
Other Financing Uses	2,609,000	-	-
Total Expenditures	\$ 3,894,235	\$ 30,117,282	\$ 8,316,866
Fund Summary			
Beginning Fund Balance	\$ -	\$ 37,659,359	\$ 8,211,732
Revenue	41,553,594	669,655	105,134
Total Sources	41,553,594	38,329,014	8,316,866
Expenditures	3,894,235	30,117,282	8,316,866
Ending Fund Balance	\$ 37,659,359	\$ 8,211,732	\$ -

Location	Description	Construction Cost	Total Project Cost
Bridgewater Elementary	Secure front entrance, main office addition. Renovate current main office for special education	\$1,603,000	\$2,113,000
Sibley Elementary	Cafeteria addition, Music addition, renovate existing cafeteria to expand media center	\$5,603,000	\$7,382,000
New Greenvale Park Elementary	New 600 student, 90,000 sq ft, K-5 elementary building	\$22,014,000	\$27,619,000
Greenvale Park Elementary	Renovate for early childhood center and community services offices	\$646,000	\$859,000
Longfellow	Renovate for District Offices	\$625,000	\$837,000
Total Authorized Costs		\$30,491,000	\$38,810,000

DEBT SERVICE FUND

This fund is used to account for the accumulation of resources used for payment of general long-term obligation bond principal, interest, and related costs.

	2017-18	2018-19	2019-20	2020-21
	Audit	Audit	Revised	Proposed
	Results	Results	Budget	Budget
Revenue Summary				
Local property Taxes	\$ 4,904,576	\$ 5,001,904	\$ 5,605,746	\$ 5,436,718
Interest on Investments	29,742	119,800	24,000	120,000
State of MN	395,312	737,798	426,893	654,089
Other Sources	154,008	10,315,748	-	-
Total Revenues	\$ 5,483,638	\$ 16,175,250	\$ 6,056,639	\$ 6,210,807
Expenditure Summary				
Bond Principal	\$ 4,745,000	\$ 4,915,000	\$ 4,910,000	\$ 5,230,000
Bond Interest	931,827	813,694	2,458,743	2,027,675
Other Debt Service Fees	6,330	75,574	7,000	7,000
Other Uses	-	7,670,000	-	-
Total Expenditures	\$ 5,683,157	\$ 13,474,268	\$ 7,375,743	\$ 7,264,675
Fund Summary				
Beginning Fund Balance	\$ 1,400,141	\$ 1,200,622	\$ 3,901,604	\$ 2,582,500
Revenue	5,483,638	16,175,250	6,056,639	6,210,807
Total Sources	6,883,779	17,375,872	9,958,243	8,793,307
Expenditures	5,683,157	13,474,268	7,375,743	7,264,675
Ending Fund Balance	\$ 1,200,622	\$ 3,901,604	\$ 2,582,500	\$ 1,528,632

**Current Outstanding Debt
2020-21 Principal and Interest Payments**

Issue Date	Net Interest Rate	Original Issue	Purpose	Final Maturity	FY 2020-21 Payments		
					Principal	Interest	Total
12/7/2011	2.0 - 2.375%	\$ 9,750,000	Refund '03A MS/HS/MF	2/1/2024	\$ 540,000	\$ 154,494	\$ 694,494
12/19/2012	1.5 - 2.0%	\$ 9,825,000	Refund '04/'05 Indoor Air	2/1/2025	\$ 930,000	\$ 107,200	\$ 1,037,200
5/13/2014	2.0-3.0%	\$ 1,525,000	GVP/HS Roofs	2/1/2025	\$ 150,000	\$ 20,650	\$ 170,650
3/23/2017	0.0193	\$ 1,325,000	BW Roof	2/1/2027	\$ 125,000	\$ 28,950	\$ 153,950
11/15/2018	2.23%	\$ 7,325,000	Refund 2010A	2/1/2022	\$ 3,485,000	\$ 205,000	\$ 3,690,000
1/31/2019	3.22%	\$ 39,255,000	Elementary/Early Childhood	2/1/2039	\$ -	\$ 1,511,381	\$ 1,511,381
					\$ 5,230,000	\$ 2,027,675	\$ 7,257,675

Annual Maturity Schedule

Fiscal Year	Principal	Interest	Total
2021	5,230,000	2,027,675	7,257,675
2022	4,130,000	1,817,275	5,947,275
2023	4,270,000	1,689,556	5,959,556
2024	4,370,000	1,579,744	5,949,744
2025	2,505,000	1,465,681	3,970,681
2026	2,085,000	1,384,481	3,469,481
2027	2,230,000	1,283,131	3,513,131
2028	2,185,000	1,174,631	3,359,631
2029	2,290,000	1,065,381	3,355,381
2030	2,405,000	950,881	3,355,881
2031	2,490,000	866,706	3,356,706
2032	2,590,000	767,106	3,357,106
2033	2,665,000	689,406	3,354,406
2034	2,745,000	609,456	3,354,456
2035	2,830,000	527,106	3,357,106
2036	2,925,000	431,594	3,356,594
2037	3,025,000	332,875	3,357,875
2038	3,130,000	227,000	3,357,000
2039	3,240,000	117,450	3,357,450
	\$ 57,340,000	\$ 19,007,135	\$ 76,347,135

**INTERNAL SERVICE FUND
SELF-INSURANCE PLAN**

The District established this fund in 2005-06 to account for the financial activity of the self-insurance plan for the dental benefits provided to employees. In May 2011 the District elected to become self-insured for medical benefits as well. The revenue in this fund represents premiums paid for dental and medical coverage by the District and our active and retired employees. Expenditures represent actual claims and administrative fees paid for dental and medical services received by our current or retired employees covered by the plan.

DENTAL FUND				
	2017-18	2018-19	2019-20	2020-21
	Audit	Audit	Revised	Proposed
	Results	Results	Budget	Budget
Beginning Balance	\$279,428	\$331,277	\$413,265	\$495,246
Charges for Services	603,460	624,260	634,905	631,683
Interest Earnings	2,598	5,783	2,500	6,000
Total Sources	885,486	961,320	1,050,670	1,132,930
Insurance Claims	517,285	507,202	514,022	526,604
Administrative Fees	36,924	40,853	41,402	40,784
Total Expenditures	554,209	548,055	555,424	567,388
Ending Fund Balance	\$331,277	\$413,265	\$495,246	\$565,542

MEDICAL FUND				
	2017-18	2018-19	2019-20	2020-21
	Audit	Audit	Revised	Proposed
	Results	Results	Budget	Budget
Beginning Balance	\$5,637,018	\$5,711,406	\$5,645,927	\$5,177,010
Charges for Services	6,859,449	6,891,856	6,611,762	6,825,099
Interest Earnings	46,129	85,365	47,000	85,000
Total Sources	12,542,596	12,688,627	12,304,689	12,087,108
Insurance Claims	6,030,277	6,245,197	6,320,552	6,671,068
Administrative Fees	800,913	797,503	807,127	851,887
Total Expenditures	6,831,190	7,042,700	7,127,679	7,522,955
Ending Fund Balance	\$5,711,406	\$5,645,927	\$5,177,010	\$4,564,153

FUND SUMMARY				
	2017-18	2018-19	2019-20	2020-21
	Audit	Audit	Revised	Proposed
	Results	Results	Budget	Budget
Beginning Balance	\$5,916,446	\$6,042,683	\$6,059,192	\$5,672,256
Total Revenue	7,511,636	7,607,264	7,296,167	7,547,782
Total Sources	13,428,082	13,649,947	13,355,359	13,220,038
Total Expenditures	7,385,399	7,590,755	7,683,103	8,090,343
Ending Fund Balance	\$6,042,683	\$6,059,192	\$5,672,256	\$5,129,695