

PROPOSED 2018-19 BUDGET BOOK











"Delivering educational excellence that empowers all learners to engage in our dynamic world."

NORTHFIELD PUBLIC SCHOOLS INDEPENDENT SCHOOL DISTRICT 659 BOARD OF EDUCATION

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SUPERINTENDENT OF SCHOOLS

Dr. Matt Hillmann, Ed.D.

This document was prepared by the Finance Department of the Northfield Public Schools www.northfieldschools.org

OUR VISION

We will prepare *every* student for lifelong success within a world-class learning environment with a commitment to community partnerships and sustainability.

OUR MISSION

The mission of Northfield Public Schools is to deliver educational excellence that empowers all learners to engage in our dynamic world.

OUR BELIEFS

• Public Education

We believe that public education is the foundation of our democratic republic.

Learning

We believe that everyone can learn and has unique gifts and talents that must be nurtured and valued. We believe that learning is a lifelong, multi-faceted process that involves more than academics.

Learning Environment

We believe that everyone in our schools has the right to a positive learning environment that provides physical, emotional and intellectual safety, and nurtures mutual respect, responsibility and rigor.

Shared Responsibility

We believe that education is the collective responsibility of our students, families, schools and communities.

Decision-Making

We believe decisions must be based on the district's mission and beliefs and relevant sources of information. We believe in an open decision-making process that invites honest dialogue.

• Diversity

We believe that all learners have a right to equitable access to educational opportunities.

OUR STRATEGIES

Quality Education

We will hire and retain highly qualified educators and provide them with ongoing support and training to deliver high quality instruction that meets the unique needs of all learners.

Stewardship

We will consistently demonstrate good stewardship by analyzing information, prioritizing needs and managing our financial, physical and human resources to support our mission.

• Climate

We will create and strengthen an environment that fosters mutual respect, responsibility and rigor, and ensures the right to physical, emotional and intellectual safety for every person.

• Communications/Partnerships

We will build and strengthen bridges of open communication that engage staff, students, families and communities as effective partners in education.

Curricular Outcomes

We will implement a consistent, comprehensive and challenging set of curricular outcomes that reach and engage all learners.

Diversity

We will implement plans and practices that foster full participation by all learners and that address issues that include, but are not limited to, race, gender, culture, religion, sexual orientation, language, disabilities and socio-economic factors.

Ongoing Priorities	<u>Near-Term Priorities</u>
 Prioritize recruiting and retaining diverse staff. 	 Building and fostering relationships – commitment to social/emotional health for all.
Robust core subject instruction.	 Develop a long-term solution that allows for reasonable class sizes while maintaining financial stability.
	 Spaces that are modern, innovative, creative and flexible.
	 Equitable opportunities and support for all career and college paths.



DISTRICT OFFICE

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June 11, 2018

Board of Education Independent School District 659 Northfield, MN

It is my great pleasure to submit and recommend the proposed budget for the 2018-19 school year. This budget report is one of our primary tools to present summarized financial information to the Board, our employees and the community. This report includes our Operating, Proprietary and Fiduciary Funds with a special emphasis on the General Fund. Over the past two months the details of these proposed budgets have been presented to the Board. This document provides a cohesive report for all of the budgets presented.

The purpose of a budget is to quantify the strategic plan and programming choices we have made as a District. It is a guide for the Board of Education to authorize the Administration to fulfill the vision and mission of the District each day. In January 2018, the Board received a five-year financial forecast. That forecast included assumptions and parameters used to set the framework for the 2018-19 budget planning process. In December, a revised budget that includes more accurate enrollment data, finalized employment contracts and a complete analysis of the 2018 legislative session will be presented.

Seventy percent of the district's total funding comes from the State of Minnesota and it is essential that we recognize and understand the inadequate funding strategies the legislature employs. The Northfield community has been a tireless supporter of our schools. The community showcased this support in November when they approved a renewal and increase of our operating referendum. Their unwavering support and commitment to our students is deeply appreciated. Many districts in the state make budget reductions year after year. With the support of our voters, we are very proud to be a district that has built our fund balance for multiple years to help weather the chronic underfunding from the State of Minnesota.

We strive daily to implement the District's strategic plan, mission and values to operate efficiently and effectively while continuing to provide a world-class learning environment. We will consistently demonstrate good stewardship by analyzing information, prioritizing needs and managing our financial, physical and human resources to support Northfield Public Schools.

Sincerely,

Val Mertesdorf

Director of Finance

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BUDGET DEVELOPMENT CALENDAR

November 27	Auditors presented results of 2016-17 financial audit.
December 11	School Board reviewed and approved 2017-18 revised General Fund budget as well as certified the 2017 Payable 2018 Tax Levy.
January 29	School Board presented with five year financial forecast and 2018-19 proposed budget calendar.
February 12	School Board adopted resolution requiring the administration to make recommendations for additions and reductions in programs and adding or discontinuing positions.
February 26	School Board presented with proposed Operating Capital and Long Term Facilities Maintenance budget.
March 12	School Board adopted the proposed Capital and Long Term Facilities Maintenance budget.
April 23	School Board adopted the necessary resolutions relating to General Fund program and staffing changes for 2018-19.
April 23	School Board presented with proposed budgets for Non-Operating Funds and Internal Service Fund.
May 14	School Board presented with proposed budgets for Child Nutrition department and Community Services department.
May 29	School Board presented with proposed General Fund budget.
June 11	School Board adopts the 2018-19 Proposed Budgets for all funds.

STUDENT ENROLLMENT

Minnesota funds the majority of its K-12 programs through a complex formula applied to the number of students attending each school. For most funding programs, the pupil count, known as adjusted pupil units (APU) is used to determine school revenue amounts.

DETERMINING PUPIL UNITS

There are three steps involved in calculating the APUs that are used in most of the K-12 funding formulas.

- 1. Average Daily Membership (ADM): Students are counted in average daily membership. Average daily membership is the count of resident students membership days divided by instructional days. Excused absences from school (for things such as illness, etc.) do not reduce a school district's ADM.
- 2. Adjusted Average Daily Membership (AADM): The ADM student count is adjusted to reflect only the students actually served by the district. Each district's pupil count is reduced by the number of students leaving the district to attend a charter school or through open enrollment and increased by the number of students entering the district from another district.
- 3. Adjusted Pupil Units (APU): Each student is weighted by grade level according to the weights listed in the table below. The different weights are intended to reflect differing educational costs across the grade levels. The K-12 funding formulas are multiplied by the AADM to calculate the District's revenue.

	Pre-KG	KG Disabled	KG	1-3	4-6	7-12
2018-19	1.0	1.0	1.0	1.0	1.0	1.2

ENROLLMENT PROJECTIONS

Over the past five years, the District's enrollment has increased. The District anticipates that the total number of students will continue to increase slightly over the next couple of years.

The October 1, 2017 enrollment numbers were included with historical data to calculate the current enrollment forecast which was prepared using the traditional cohort survival technique and weighting these results to favor more recent years. The following table represents the 2018-19 student enrollment projection. The bottom table includes historical enrollment counts and the longer range forecast for additional context.

2018-19 Projected Adjusted Pupil Units										
Pre-KG	KG (incl. HK)	1-3	4-6	7-12 (incl. ALC)	Total					
39.4 257.1 817.1 921.8 2,054.0 4,089.4										

Enrollment History and Projection

Year	Pre-K	KG	1-3	4-6	7-12	Total	APU
2007-08	29.6	250.5	819.2	831.6	1,947.1	3,877.9	4,525.6
2008-09	29.8	234.9	820.3	845.8	1,921.2	3,851.9	4,495.0
2009-10	41.3	260.7	807.1	821.8	1,880.5	3,811.3	4,431.3
2010-11	37.5	239.7	795.0	843.0	1,865.8	3,781.0	4,405.2
2011-12	40.2	256.0	810.1	840.8	1,851.6	3,798.6	4,416.1
2012-13	40.1	267.6	796.2	875.1	1,838.5	3,817.5	4,424.9
2013-14	30.1	223.6	826.9	853.1	1,885.2	3,818.9	4,459.1
2014-15*	24.5	266.4	816.0	862.9	1,899.5	3,869.3	4,249.2
2015-16	32.3	250.2	841.7	865.5	1,932.6	3,922.3	4,308.9
2016-17	40.6	246.9	825.6	906.7	1,976.6	3,996.4	4,391.7
2017-18#	41.1	267.9	810.7	918.4	1,997.1	4,035.2	4,434.6
2018-19#	39.4	257.1	817.1	921.8	2,054.0	4,089.4	4,500.2
2019-20#	39.6	257.8	819.2	903.6	2,074.9	4,095.1	4,510.1
2020-21#	39.7	258.6	838.2	897.1	2,104.9	4,138.5	4,559.5

[#] Estimated Enrollment

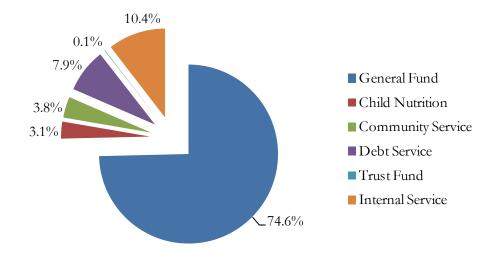
^{*} Change in pupil unit weights

PROPOSED 2018-19 BUDGET SUMMARY OF ALL FUNDS

	J	uly 1, 2018				Ju	ne 30, 2019	
		Projected	FY 2019		FY 2019	Projected		
	Fu	ınd Balance*	Revenues		<u>xpenditures</u>	Fund Balance*		
General Fund**	\$	17,029,266	\$ 54,008,294	\$	53,168,513	\$	17,869,047	
Child Nutrition	\$	815,957	\$ 2,219,900	\$	2,234,537	\$	801,320	
Community Service	\$	677,685	\$ 2,765,253	\$	2,822,986	\$	619,952	
Debt Service	\$	1,213,470	\$ 5,749,314	\$	5,734,694	\$	1,228,090	
Trust Fund	\$	125,338	\$ 71,730	\$	76,030	\$	121,038	
Internal Service	\$	6,852,772	\$ 7,558,599	\$	7,115,731	\$	7,295,640	

^{*} Beginning and ending fund balance includes restricted funds

2018-19 Budget Resources All Funds



^{**}General Fund includes Capital and Long Term Facility Maintenance funds.

GENERAL FUND

The General Fund accounts for the primary operations of the District, including educational and instructional support services to students from Kindergarten through twelfth grade, pupil transportation and capital outlay.

Preliminary budget assumptions include an increase in revenue of approximately 7.2%. The District receives 70% of its revenue from the State of Minnesota. We know the District will be receiving a 2% increase in our basic per pupil formula revenue. The voters also approved an increase of our operating referendum in November to \$1,967.32 per pupil. We are projecting a slight decline in federal funding due to the uncertainty at the federal level.

Projected expenditures are represented with an aggregate increase of 3.4%. This includes a projected increase of 2.3% in salaries, 2.7% in benefits and a 2.5% decrease in non-salary and other operating expenditures.

GENERAL FUND | FINANCIAL SUMMARY

	2015-16 Audit		2016-17 Audit	2017-18 Revised			2018-19 Proposed	
	Results		Results*	Budget			Budget	
REVENUE	\$ 48,133,894	\$	49,579,188	\$	50,388,093	\$	54,008,294	
EXPENDITURES	46,433,449		49,089,574		51,418,052		53,168,513	
DIFFERENCE	1,700,445		489,614		(1,029,959)		839,781	
BEGINNING FUND BALANCE	15,869,166		17,569,611		18,059,225		17,029,266	
ENDING FUND BALANCE	\$ 17,569,611	\$	18,059,225	\$	17,029,266	\$	17,869,047	
RESTRICTED FUND BALANCE	\$ 5,622,620	\$	5,362,540	\$	5,430,261	\$	5,713,818	
UNRESTRICTED FUND BALANCE	\$ 11,946,991	\$	12,696,685	\$	11,599,005	\$	12,155,229	
PERCENTAGE OF EXPENDITURES *Excludes \$4,769,213 of CVSEC flow-through	25.7%		25.9%		22.6%		22.9%	

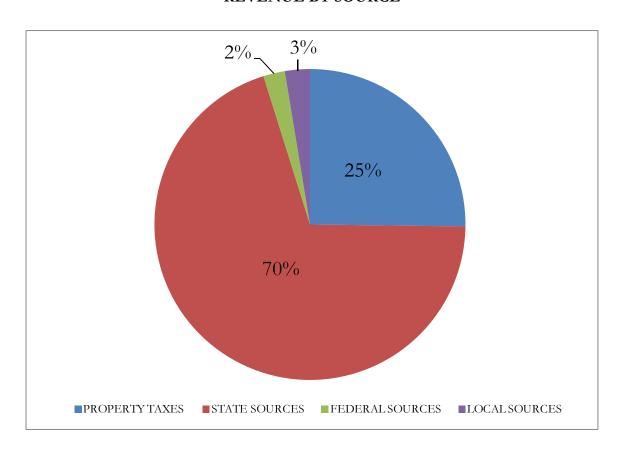
GENERAL FUND | REVENUE

PROPERTY TAXES STATE SOURCES FEDERAL SOURCES LOCAL SOURCES TOTAL

^{*}Excludes \$4,769,213 of CVSEC flow-through

2015-16	2016-17 2017-18				
Audit	Audit	Revised	Proposed		
 Results	Results*	Budget	Budget		
\$ 9,743,437	\$ 10,445,511	\$ 10,314,685	\$ 13,611,213		
35,469,498	36,052,015	37,143,015	37,784,088		
1,290,511	1,338,398	1,310,200	1,209,715		
 1,630,448	1,743,264	1,620,193	1,403,278		
\$ 48,133,894	\$ 49,579,188	\$ 50,388,093	\$ 54,008,294		

REVENUE BY SOURCE



GENERAL FUND | EXPENDITURES BY PROGRAM

• Student Instruction: \$36,353,549 (68.4%)

Includes costs associated with teaching students as well as co-curricular and extra-curricular activities from kindergarten through twelfth grade. It also includes specialty programming such as special education, alternative education, English learner and compensatory programs.

• Student Support Services: \$7,571,676 (14.2%)

Includes costs associated with supporting students including transportation, media centers, guidance/counseling services, nursing services as well as the teaching and learning department.

• Site and Buildings: \$6,016,317 (11.3%)

Includes costs associated with operations, maintenance, repairs and remodeling of all facilities and grounds of the school district. This program category also includes the majority of our capital outlay expenditures.

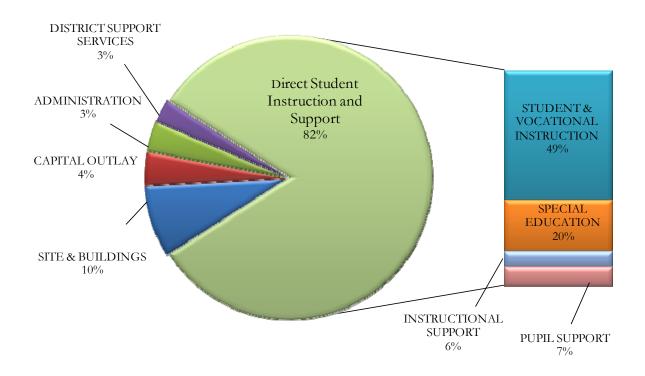
• District Support Services: \$1,384,985 (2.6%)

Includes costs associated with services provided by the District Office such as human resources, finance, communications and other centralized office functions.

• Administration: \$1,841,986 (3.5%)

Includes costs associated with the district administration including the School Board, Superintendent and Principals.

2018-19 EXPENDITURES BY PROGRAM



GENERAL FUND | EXPENDITURES BY PROGRAM (cont)

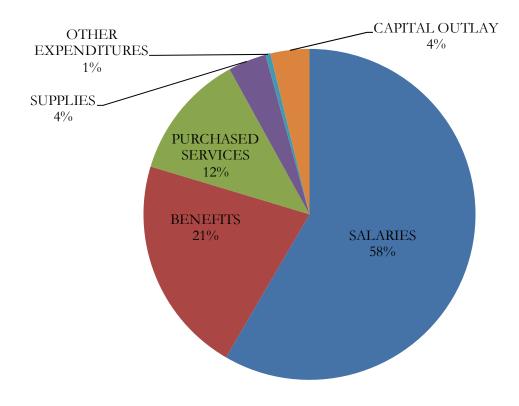
	Elementary Instruction	\$ 10,108,893					
	Middle and High School Instruction	\$ 11,595,139					
Student Instruction	Special Education	\$ 10,499,483					
\$36,353,549	1						
68.4%	English Language Learners	\$ 1,734,947 \$ 1,008,082					
	Title/Compensatory Programs	\$ 984,291					
	Career and Technical Programs	\$ 422,714					
	Instructional Support	\$ 594,496					
	Curriculum and Development	\$ 212,073					
0.1.0	Educational Media	\$ 647,929					
Student Support	Instructional Technology	\$ 1,616,820					
Services	Guidance/Counseling	\$ 807,487					
\$7,571,676	Health Services	\$ 461,264					
14.2%	Student Transportation	\$ 2,519,368					
	Staff Development	\$ 629,644					
	Other Student Support	\$ 82,595					
Sites and Buildings	Operations and Maintenance	\$ 3,790,700					
\$6,016,317	Facilities	\$ 753,146					
11.3%	Long Term Facilities Maintenance	\$ 1,327,471					
11.370	Property or Other Insurance	\$ 145,000					
	Finance Department	\$ 445,299					
District Support	Human Resources	\$ 358,114					
Services	Administrative Technology	\$ 195,030					
\$1,384,985	General Administrative Support	\$ 120,136					
2.6%	Communications and Assessment	\$ 242,696					
	Elections	\$ 23,710					
Administration	Office of Superintendent	\$ 363,112					
\$1,841,986	School Administration	\$ 1,427,648					
3.5%	School Board	\$ 51,226					
Total General Fund		\$ 53,168,513					

GENERAL FUND | EXPENDITURES BY OBJECT

	2015-16		2016-17		2017-18		2018-19	
	Audit		Audit		Revised		Proposed	
		Results	Results*		Budget		Budget	
SALARIES	\$	26,888,715	\$	28,767,300	\$	30,358,161	\$	31,055,714
BENEFITS		10,312,866		10,726,214		10,993,583		11,291,070
PURCHASED SERVICES		6,761,629		6,108,468		6,559,627		6,560,630
SUPPLIES		1,581,596		1,696,360		2,202,212		1,978,937
OTHER EXPENDITURES		169,042		249,851		268,892		262,569
CAPITAL OUTLAY		719,591		1,541,381		1,035,577		2,019,593
TOTAL	\$ 46,433,439		\$	49,089,574	\$	51,418,052	\$	53,168,513

^{*}Excludes \$4,769,213 of CVSEC flow-through

2018-19 EXPENDITURES BY OBJECT



GENERAL FUND OPERATING CAPITAL and LONG TERM FACILITIES MAINTENANCE

The primary source of revenue comes from local property taxes which includes the voter approved operating capital levy of \$750,000. The capital levy was renewed for another 10 years upon its expiration during the 2013-14 school year. Long Term Facilities Maintenance revenue will replace the Deferred Maintenance and Health and Safety revenue formulas moving forward.

	2015-16 Audit			2016-17 Audit		2017-18 Revised	2018-19 Proposed		
Revenue Summary		Results		Results		Budget	,	Budget	
Operating Capital	\$	955,874	\$	1,006,578	\$	957 , 224	\$	1,016,132	
Capital Facility Bond	π	(423,210)	π	(182,372)	π	(179,754)	π	(185,483)	
Capital Projects Levy		750,000		750,000		750,000		750,000	
Lease Levy		336,620		329,515		333,351		377,805	
Long Term Facility Maintenance		-		797,885		1,294,869		1,510,622	
Health & Safety		285,526		-		-		-	
Deferred Maintenance		258,401		-		-		-	
Total Revenues	\$	2,163,211	\$	2,701,606	\$	3,155,690	\$	3,469,076	
Expenditure Summary									
Leased Facility Space/Assessments	\$	418,568	\$	386,479	\$	339,840	\$	415,586	
Lease Purchase Agreement		142,760		142,760		142,758		142,758	
Building/Program Allocation		247,617		304,105		326,266		129,178	
Textbooks/Digital Curriculum		149,744		88,799		150,000		150,000	
Other Leases		543,366		377,655		519,145		519,145	
Capital Committee Recommendations		177,490		705,935		499,540		546,650	
Health & Safety		195,475		-		-		-	
Deferred Maintenance		146,492		-		-		-	
Long Term Facility Maintenance		-		701,752		872,269		1,037,796	
Total Expenditures	\$	2,021,512	\$	2,707,485	\$	2,849,818	\$	2,941,113	
Errord Crommons									
Fund Summary Beginning Balance	\$	663,972	\$	805,671	\$	799,792	\$	1,105,664	
Revenue	Ψ	2,163,211	Ψ	2,701,606	Ψ	3,155,690	Ψ	3,469,076	
Expenditures		2,021,512		2,707,485		2,849,818		2,941,113	
Ending Balance		805,671		799,792		1,105,664		1,633,627	
Didnig Balance		003,071		177,172		1,100,004		1,033,027	
Operating Capital	\$	569,700	\$	467,688	\$	350,960	\$	406,097	
Long Term Facility Maintenance		-		442,931		865,531		1,338,357	
Health & Safety		(110,827)		(110,827)		(110,827)		(110,827)	
Deferred Maintenance		346,798							
Ending Fund Balance	\$	805,671	\$	799,792	\$	1,105,664	\$	1,633,627	

CHILD NUTRITION FUND

The Child Nutrition Fund is a self-sustaining fund whose mission is to provide quality nutritious meals that support the growth and development of our students to fuel their learning. Revenue come from a variety of sources including state and federal funding, student and adult purchases, federal commodities, and grant dollars.

The majority of the budget is accounted for in labor and food costs. The budget does not include an increase to meal prices. We will be switching prime vendors for 2018-19 and expect a 3-4% increase in food costs.

The proposed budget shows a slight spend down of the fund balance. This was intentional due to a federal fund balance maximum that we are currently exceeding and working to strategically utilize. Continuous evaluation of food costs and direct labor hours per meal served will be the primary focus to ensure budget targets are met. We also anticipate potential increased expenditures in 2018-19 due to a schedule change at the high school.

		2015-16		2016-17		2017-18	2018-19		
		Audit		Audit		Revised		Proposed	
Revenue Summary		Results		Results		Budget	Budget		
Local property Taxes		-		-		-		-	
Tuition, fees and other		1,206,185		1,232,565		1,247,400		1,248,400	
State Aids		109,618		113,835		119,000		113,000	
Federal Aids		846,446		865,516		863,000		858,500	
Total Revenues	\$	2,162,249	\$	2,211,916	\$	2,229,400	\$	2,219,900	
Expenditure Summary									
Salaries and Wages	\$	614,839	\$	654,368	\$	685,100	\$	712,504	
Benefits		268,028		312,272		327,858		331,883	
Purchased Services		81,968		91,636		84,200		89,200	
Food and Supplies		994,264		1,029,539		1,030,200		1,070,450	
Equipment		1,507		10,467		52,500		30,500	
Total Expenditures	\$	1,960,606	\$	2,098,282	\$	2,179,858	\$	2,234,537	
Fund Summary									
Beginning Fund Balance	\$	451,138	\$	652,781	\$	766,415	\$	815,957	
Revenue		2,162,249		2,211,916		2,229,400		2,219,900	
Total Sources		2,613,387		2,864,697		2,995,815		3,035,857	
Expenditures		1,960,606		2,098,282		2,179,858		2,234,537	
Ending Fund Balance	\$	652,781	\$	766,415	\$	815,957	\$	801,320	
Fund Balance Max Per the MDE, the Child Nu					\$ not e.	726,619 xceed 3 months	\$	744,846	
average operating expenditures	assu	ming a 9month	oper	ating year.					

COMMUNITY SERVICE FUND

Northfield Public Schools Community Services focuses on lifelong learning, recreation and community involvement. We provide numerous opportunities and classes for all ages to develop skills, stay healthy and inspire creativity.

Our Early Childhood Family Education (ECFE) programs support parents in their role as their child's first and foremost teacher. Among our other Early Childhood Programs, Hand in Hand Preschool and Ventures childcare work together to prepare and support students in year-long learning. The budget for 2018-19 was developed with the goal of maintaining the necessary revenue generation and expenditure reductions in order to provide financial stability and good stewardship of resources.

	2015-16	2016-17	2017-18	2018-19		
	Audit	Audit	Revised	Proposed		
Revenue Summary	Results	Results	Budget	Budget		
Local property Taxes	\$ 407,006	\$ 402,003	\$ 405,309	\$ 414,908		
Tuition, fees and other	1,876,284	2,035,570	1,971,191	2,059,974		
State Aids	275,007	323,738	292,712	290,371		
Federal Aids	_	-	-	-		
Total Revenues	\$2,558,297	\$ 2,761,311	\$ 2,669,212	\$ 2,765,253		
Expenditure Summary						
Salaries and Wages	\$ 1,562,094	\$ 1,715,469	\$ 1,662,608	\$ 1,812,482		
Benefits	438,713	474,672	500,632	561,570		
Purchased Services	338,827	363,145	350,158	343,494		
Supplies	98,454	97,306	96,635	90,770		
Equipment	21,995	6,929	10,850	11,850		
Other Expenditures	2,408	2,483	2,875	2,820		
Total Expenditures	\$2,462,491	\$ 2,660,004	\$ 2,623,758	\$ 2,822,986		
Fund Summary						
Beginning Fund Balance	\$ 435,118	\$ 530,924	\$ 632,231	\$ 677,685		
Revenues	2,558,297	2,761,311	2,669,212	2,765,253		
Total Sources	2,993,415	3,292,235	3,301,443	3,442,938		
Expenditures	2,462,491	2,660,004	2,623,758	2,822,986		
Ending Fund Balance	\$ 530,924	\$ 632,231	\$ 677,685	\$ 619,952		

DEBT SERVICE FUND

This fund is used to account for the accumulation of resources used for payment of general long-term obligation bond principal, interest, and related costs.

		2015-16	2016-17			2017-18		2018-19		
	Audit		Audit		Revised		Proposed			
Revenue Summary		Results		Results		Budget		Budget		
Local property Taxes	\$	5,357,436	\$	4,705,003	\$	4,962,475	\$	5,337,839		
Interest on Investments		16,027		23,921		18,000		24,000		
State of MN		73,649		318,562		521,707		387,475		
Total Revenues	\$	5,447,112	\$	5,047,486	\$	5,502,182	\$	5,749,314		
Expenditure Summary										
Bond Principal	\$	4,415,000	\$	4,265,000	\$	4,750,000	\$	4,915,000		
Bond Interest		1,109,094		1,003,819		932,854		813,694		
Other Debt Service Fees		6,295		5,525		6,000		6,000		
Total Expenditures	\$	5,530,389	\$	5,274,344	\$	5,688,854	\$	5,734,694		
Fund Summary										
Beginning Fund Balance	\$	1,710,277	\$	1,627,000	\$	1,400,142	\$	1,213,470		
Revenue		5,447,112		5,047,486		5,502,182		5,749,314		
Total Sources		7,157,389		6,674,486		6,902,324		6,962,784		
Expenditures		5,530,389		5,274,344		5,688,854		5,734,694		
Ending Fund Balance	\$	1,627,000	\$	1,400,142	\$	1,213,470	\$	1,228,090		

Current Outstanding Debt 2018-19 Principal and Interest Payments

	Net Interest	Original		Final	Final FY 2017-18 Payments		nents
Issue Date	Rate	Issue	Purpose	Maturity	Principal	Interest	Total
			Refund '01				
2/16/2010	2.0 - 4.0%	22,615,000	MS/HS/MF	2/1/2022	3,265,000	437,400	3,702,400
			Refund '03A				
12/7/2011	2.0 - 2.375%	9,750,000	MS/HS/MF	2/1/2024	560,000	176,594	736,594
			Refund '04/'05				
12/19/2012	1.5 - 2.0%	9,825,000	Indoor Air	2/1/2025	820,000	136,900	956,900
5/13/2014	2.0-3.0%	1,525,000	GVP/HS Roofs	2/1/2025	150,000	26,650	176,650
3/23/2017	1.93%	1,325,000	BW Roof	2/1/2027	120,000	36,150	156,150
					\$ 4,915,000	\$ 813,694	\$ 5,728,694

General Obligation Debt Annual Maturity Schedule

Fiscal Year	Principal	Interest	<u>Total</u>
2019	4,915,000	813,694	5,728,694
2020	5,105,000	652,994	5,757,994
2021	5,320,000	481,294	5,801,294
2022	3,405,000	302,144	3,707,144
2023	3,755,000	217,425	3,972,425
2024	3,890,000	133,363	4,023,363
2025	1,570,000	43,300	1,613,300
2026	145,000	8,850	153,850
2027	150,000	4,5 00	154,500
	\$ 28,255,000	\$ 2,657,564	\$ 30,912,564

TRUST FUND

The District is the trustee, or *fiduciary*, for assets that belong to others, such as the scholarship funds. Individual accounts are set up for each trust, scholarship, or memorial that is donated to the District. Northfield High School Guidance Office manages the process of awarding the scholarships. All non-scholarship accounts are monitored to ensure expenditures are appropriate in accordance with donor's intent.

	2015-16 2016-17		2017-18		2018-19		
	Actual		Actual		Budget	I	Proposed
Beginning Balance	\$138,363	\$	133,938	\$	129,638	\$	125,338
Gifts and Donations	63,300		67,300		72,300		71,530
Earnings on Investments	75		200		200		200
Total Sources	201,738		201,438		202,138		197,068
Expenditures	67,800		71,800		76,800		76,030
Ending Fund Balance	\$133,938	\$	129,638	\$	125,338	\$	121,038

SCHOLARSHIP LIST

AAUW Scholarship	\$ 500	NFLD Alumni Scholarship	\$	500
Al Berkvam Memorial Scholarship	\$ 500	Northfield Prairie Partners Scholarship		100
Apple Autos	\$ 5,000	Northfield Union of Youth (The Key)	\$	18,000
Booster Club	\$ 1,000	PEO Recognition Scholarship	\$	1,800
Cannon Valley Lions Club Scholarship	\$ 1,500	Rotary Scholarship	\$	3,000
		Schiek Orthodontics "Triple A"		
Cannon River Sportsmen Club	\$ 1,500	Excellence Scholarship	\$	500
Cardinal CG Scholarship	\$ 500	Skip Boyum Scholarship	\$	750
Cinco de Mayo Scholarship	\$ 1,500	Steele-Waseca Electric	\$	500
Dakota Electric Fund	\$ 3,000	Step Up Scholarship	\$	1,200
Darrin Erickson Memorial Scholarship	\$ 430	Stratmoen Family Scholarship	\$	750
David Rodgers Memorial Scholarship	\$ 3,000	Tom Blaisdell Memorial	\$	2,000
Kluver/Monsanto Scholarship	\$ 500	TORCH Scholarship	\$	7,500
Lucille Duesterhoeft Memorial	\$ 11,000	VFW	\$	1,500
Myrtle Houston Trust	\$ 4,000	W Stickley Memorial	\$	4,000
		Total	\$ 7	76,030

INTERNAL SERVICE FUND SELF-INSURANCE PLAN

The District established this fund in 2005-06 to account for the financial activity of the self-insurance plan for the dental benefits provided to employees. In May 2011 the District elected to become self-insured for medical benefits as well. The revenue in this fund represents premiums paid for dental and medical coverage by the District and our active and retired employees. Expenditures represent actual claims and administrative fees paid for dental and medical services received by our current or retired employees covered by the plan.

DENTAL FUND								
	2015-16	2015-16 2016-17 2017-18						
	Audit	Audit	Revised	Proposed				
	Results	Results	Budget	Budget				
Beginning Balance	\$242,152	\$225,234	\$279,428	\$301,865				
Charges for Services	474,805	591,107	543,587	570,138				
Interest Earnings	1,076	1,886	1,800	2,000				
Total Sources	718,033	818,227	824,815	874,003				
Insurance Claims	456,279	502,065	483,019	527,498				
Administrative Fees	36,520	36,734	39,931	43,608				
Total Expenditures	492,799	538,799	522,950	571,106				
Ending Fund Balance	\$225,234	\$279,428	\$301,865	\$302,897				

MEDICAL FUND								
	2015-16	2016-17	2017-18	2018-19				
	Audit	Audit Audit		Proposed				
	Results	Results	Budget	Budget				
Beginning Balance	\$3,424,537	\$4,246,259	\$5,637,018	\$6,550,907				
Charges for Services	6,241,210	6,969,825	6,633,720	6,941,460				
Interest Earnings	18,797	38,597	40,000	45,000				
Total Sources	9,684,544	11,254,681	12,310,738	13,537,367				
Insurance Claims	4,524,875	4,725,278	4,792,414	5,445,395				
Administrative Fees	913,410	892,385	967,417	1,099,230				
Total Expenditures	5,438,285	5,617,663	5,759,831	6,544,625				
Ending Fund Balance	\$4,246,259	\$5,637,018	\$6,550,907	\$6,992,742				

FUND SUMMARY								
	2015-16	2016-17	2017-18	2018-19				
	Audit	Audit	Revised	Proposed				
	Results	Results	Budget	Budget				
Beginning Balance	\$3,666,689	\$4,471,493	\$5,916,446	\$6,852,772				
Total Revenue	6,735,888	7,601,415	7,219,107	7,558,599				
Total Sources	10,402,577	12,072,908	13,135,553	14,411,371				
Total Expenditures	5,931,084	6,156,462	6,282,781	7,115,731				
Ending Fund Balance	\$4,471,493	\$5,916,446	\$6,852,772	\$7,295,640				